

VICdirector

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Bruce Grey MAICD, Managing Director of Advanced Manufacturing Cooperative Research Centre (AMCRC)

Innovating to achieve a competitive edge

Propelling Victorian manufacturing into the future

Creating a sustainable future for the Australian manufacturing industries and their supply chains is crucial for the nation's future development, particularly as the sector currently faces new and upcoming challenges. With intense competition between developed and emerging nations to create opportunities to innovate, build highly-skilled workforces and improve standards of living, the ways in which Australian manufacturers respond to these challenges will determine the size and shape of the sector.

In global terms, manufacturing is undergoing a transformational shift that will reshape the drivers of economic growth, wealth creation, national prosperity and national security. Bruce Grey, Managing

Director of the Advanced Manufacturing Cooperative Research Centre (AMCRC), says that, 'to understand the implications of this we need to ask, 'What is manufacturing?'. Prior to 2000, manufacturing generally referred solely to the production of goods and was characterized by imagery of workers in overalls, lathes, drills, stamping presses, oily machinery and labour intensive factories. By contrast, the post-industrial manufacturing of today is about ideas, products, processes and services. It represents a complex and highly integrated value chain encompassing cutting-edge science and technology, innovation, skills, design, systems engineering, supply chain excellence and a wide range of intelligent services.

AMCRC's focus on innovation is also evidenced by its backing for a revolutionary new technology known as, Additive Manufacturing. Described as a 'third industrial revolution', Additive Manufacturing says Mr Grey,

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UPCOMING EVENTS 2012

Healthcare Breakfast:
Effective Stakeholder Engagement
Friday 16 November

Director Nexus Information Evening
Thursday 22 November

The Christmas Long Lunch:
with Don McLardy, Chairman, Reach
President, Melbourne Football Club
Tuesday 4 December

UPCOMING COURSES 2012

Company Directors Course
Wednesday 14 - Tuesday 20 November

Company Directors Course
Monday 26 - Friday 30 November

UPCOMING COURSES 2013

Company Directors Course
Fridays (over 5 weeks) 18 Jan - 15 Feb

Company Directors Course
Monday 21 January - Friday 25 January

Newsletter written by: VIC State Office. For more information or to submit content, contact us.

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Propelling Victorian manufacturing into the future

'is essentially the marriage of the computer with manufacturing where a computational model instructs a laser or printer to melt material – such as titanium powder or plastic – to a detailed design.' With these technologies (selective laser melting, electron beam melting, 3D printing and fused deposition modeling) just entering the Australian market Mr Grey says there are market-driven opportunities for the development of new products and processes that can be made more economically and in flexible production runs. 'The AMCRC will be assisting the development of specialist knowledge of Additive Manufacturing and a wide range of general technology and engineering expertise,' he says.

Similarly, in partnering with SMEs such as Micronisers and CAP-XX, the AMCRC is backing the development of cutting edge intellectual property and providing expert training in how to innovate.

Based in Dandenong, Micronisers is a specialist in the field of nano particles – that is, material smaller than 100 nanometres. At just a billionth of a metre a nanometer is mind-bogglingly tiny. With the support of the AMCRC, Micronisers is working with Monash University

on two ground breaking projects. The first is an examination of nanoparticles in sunscreens. The second involves nucleating agents and polymers. 'For Micronisers,' says Mr Grey, 'the partnership model with AMCRC enables the company to access world class research such as that being undertaken at Monash, but without the costs that they might otherwise incur.'

At high tech manufacturer CAP-XX, finding solutions to extend the life of batteries has led to the development of their high power supercapacitors. The AMCRC has helped enable CAP-XX to access capital and research expertise and provided a very commercial focus for the company. Despite its small size, CAP-XX's impressive track record in innovation has seen it reach global markets through licencing agreements with established manufacturers in Asia. 'In sharing the risk with innovators like CAP-XX, we demonstrate our commitment to supporting technology development for commercialisation,' says Mr Grey.

As a leading producer of knowledge with some of the world's best research institutes, world class education institutions and a legal community well versed in international intellectual property law, Victoria is ideally placed to exploit the new manufacturing



technologies and rapidly growing consumer markets to build an innovation mindset for its SMEs.

For Victorian businesses, a new funding strategy will drive the use of cutting-edge technologies, enabling them to compete in today's global economy. Forming part of the Coalition Government's \$150 million Technology Plan for the Future, an \$8 million Technology Voucher program aims to ensure the state's innovative companies have timely access to the technology expertise they need at critical points of product development. By providing vouchers to organisations in the technology sector, the program will support the development of new products and processes using industrial biotechnology, small technology (micro and nano-scale) or information and communication technology. Vouchers are available

in three categories: Technology Student Accelerator (up to \$10,000 in value); Technology Development (up to \$50,000 in value) and Technology Implementation (up to \$250,000 in value). For further information, visit: <http://www.business.vic.gov.au/industries/science-technology-and-innovation/programs/technology-voucher-program>.

AMCRC's successful partnership model, its Innovativity training program and a clear focus on providing industry with the skills and knowledge to develop, protect and commercialise technologies, means the organisation is well placed to address the most pressing challenges facing manufacturers. Given that it is Australia's high-tech sectors which must drive the future of our manufacturing, says Mr Grey, 'innovation in products and processes which can cut through into the global marketplace is the key to achieving long-term competitiveness for these essential businesses.' Ⓜ

Contact the AMCRC for more information e: amcrc@amcrc.com.au t: 03 9214 4780 w: amcrc.com.au



ADVANCED MANUFACTURING CRC
Propelling Australian innovators into global manufacturing

Not-for-Profit forum

Achieving positive outcomes for society

Not-for-Profit directors are faced with ever growing challenges. These interactive forums, held nationally, help directors overcome these challenges and aim to achieve positive outcomes for society.

Forum date

Wednesday 27 February 2013

For more information and to register visit companydirectors.com.au/nfpforums

AUSTRALIAN INSTITUTE
of COMPANY DIRECTORS

Director Nexus program branches out

Director Nexus – a dynamic experience

The member exclusive peer group discussions provide a forum where directors seek perspective and opinions on a wide range of boardroom issues and take away practical guidance to assist their boards and their own learning and development over the course of a year.

After a pilot program in 2009 and an extended trial in 2010, the Company Directors Victorian Division launched the full subscription version in 2011. We are delighted to announce the Director Nexus Program will also be available to Members in NSW, SA, QLD, ACT and a special pilot version of the program will continue in TAS.

We asked John Vines and Zoe Attwood from one of our Nexus Groups to share their insights on the program.



John Vines OAM FAICD

John is currently Chair of two Company Director Nexus groups, Innovation and Business Skills Australia Ltd Chairman, Austbrokers Countrywide Financial Services Group Pty Ltd, a board member of Carroll and Richardson Pty Ltd, The Innovation Xchange Ltd and the Management Department Advisory Board, Monash University. He is also a member of the Minimum Wages Panel

of Fair Work Australia. He was awarded an Order of Australia Medal in 2001 for his contribution to Science and Engineering and a Centenary of Federation Medal in 2002.

Why did you decide to take part in Nexus and how long have you been participating in the program for?

I was interested in joining a group of fellow directors to share ideas and insights to develop my skills as a board member. I have been involved in the Nexus Group since 2010.

Being part of a Director Nexus Group has enabled you to?

Have a forum to share experiences with colleague board directors.

Zoe Attwood has enabled me to...

Gain a greater understanding of the way in which a board can influence innovation within an enterprise.

In your opinion, What are the most prominent qualities Zoe brings to the Nexus experience?

Her experience as a global executive and her insights that she brings to the discussions within the group.

What is your favourite part of the Nexus experience?

Discussing an issue that a group member is grappling with in their board and then learning of the way in which the ideas

raised in the discussion has been progressed by the group member in their board.

Has Director Nexus been beneficial to your personal development? If so – how?

It has caused me to reflect on the way in which I approach issues at a board meeting.

What is the most valuable lesson learnt at a Nexus session?

The key to a successful discussion is to have participation from all members of the group.

What advice would you give to members who are considering joining a Nexus Group?

It is a great means of sharing experiences and insights and working on issues collaboratively and thus improving your skills as a director.



Zoe Attwood GAICD

Zoe brings 13 years' governance experience serving on a number of boards including several research,

educational, biotechnology, regulatory, and community organisations. She is currently a Director of PrimeSafe, and a Director and Deputy Chair of Dairy Food Safety Victoria. She is also an active member of both Finance, Risk and Audit Committees and a Science and Technology Committee.

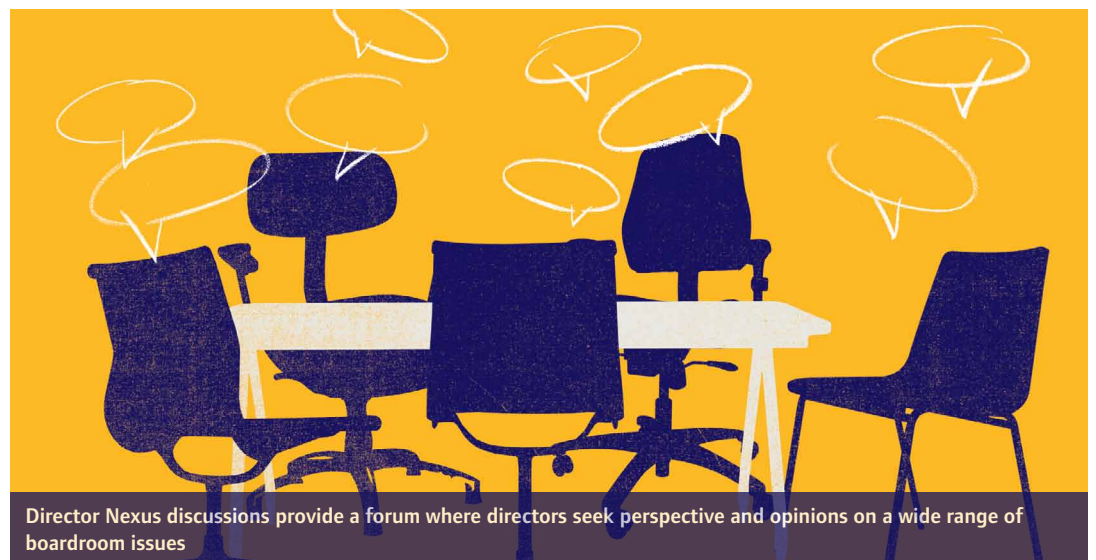
Why did you decide to take part in Nexus and how long have you been participating in the program for?

I left my executive role as a global innovation manager to commence a career as a professional non-executive director in 2011. As I had completed the Australian Institute of Company Directors course in 2002 I thought it would be good to expand my networks and meet with like-minded individuals. I enrolled firstly in 2011 and felt the benefits were so great that I again enrolled in 2012.

Being part of a Director Nexus Group has enabled you to?

Discuss and analyse issues in the news and their implications for directors and boards. Bring relevant issues I am experiencing with the boards I am on and receive suggestions for issue resolution or opportunity exploitation from 6 to 8 of my peers, including recommendations for contacts and consultants,

▶ continued page 4



Director Nexus discussions provide a forum where directors seek perspective and opinions on a wide range of boardroom issues

Director Nexus program branches out

continued from page 3

based on their knowledge and experience. I also share my knowledge and experience with my Nexus Group having been a director since 2000. The Nexus Group to which I belong has some of the same members from both years, but even in the first year we had established a group identity and were also communicating in an informal way as well as Nexus meetings, such as discussions over coffee, emailing each other on relevant director issues and advertised director positions. We even held our own Christmas lunch!

John Vines has enabled you to...

Participate actively in our monthly discussions and identified topics and speakers of relevance to our Nexus Groups for the past two years. He has shared his wealth of knowledge, experience and contacts to expand my networks and those of my peers. In particular John has organised for the female members of our group to meet with two highly-experienced female board directors, in order to understand the issues they have faced in establishing their careers, and share how they overcame any obstacles and how they gained success. John has also met with each Nexus Group member individually and made suggestions on how we can improve our capabilities and expand our networks and select boards to target for recruitment which utilise our skills and experience.

In your opinion, what are the most prominent qualities John Vines brings to the Nexus Experience?

John has brought sound and thoughtful governance to our discussions, and has been an exemplary Chairman in his chairing of our Nexus meetings. He has a wealth of knowledge and experience which he has shared freely.

What is your favourite part of the Nexus experience?

I really enjoy the whole meeting and networking opportunity that being part of a Nexus Group delivers, but I think the sharing of member issues and opportunities has taught me the most. Any issue can receive up to eight different opinions and tips on how it can be addressed. We have shared templates tools and approaches, as well as looking at personal issues from multiple angles and opinions.

What is the most valuable lesson learnt at a Nexus session?

The importance of networking and the benefits it can bring, not only in acquiring directorships but also in sharing of knowledge and experience.

What advice would you give to members who are considering joining a Nexus Group?

I would highly recommend membership of a Nexus group for all the reasons I have raised above, not only for those seeking to become a director, but especially for experienced directors - I believe it is possible to teach an old dog new tricks! ®

*We are currently seeking dynamic and experienced chairs to guide and mentor Nexus Groups in 2013. To find out more, you are welcome to attend our information evening or contact Samantha Adams
t: 03 9245 4200
e: sadams@companydirectors.com.au*

Gain insights from current Nexus participants and Chairs and expand your Non-Executive Director Network
Attend our member-exclusive information evening on

Thursday 22 November
5.30pm - 7.00pm
Level 21, 459 Collins Street
Melbourne

RSVP essential
Contact Jess Harvie
t: 03 9245 4200
e: vic@companydirectors.com.au

MEMBER PROFILE



MELINDA CILENTO GAICD

Victorian Division
Council Member

Member since 2009

In your own words, describe to a member what your role as a councilor for the Victorian Division of Company Directors entails:

I use my listed company and not for profit board experience to guide the strategies, activities and policies of the Victorian Division of Company Directors to best meet the needs of our members and to enhance the reputation of company directors more broadly.

How would you describe the impact on your board in light of recent high profile cases (such as Centro, James Hardie etc.)?

Cases such as these are of course carefully reviewed and discussed by the board with consideration given to potential implications for board policies and practices. But in my view the impact of these specific cases on the boards I sit on has been relatively limited.

In 2013, the biggest issues boards will come up against are:

Some of the big issues for boards and companies in the year ahead include ongoing economic uncertainty and volatility, effective capital management, and the management of skills and key talent. In Australia the year ahead sees a federal election looming large, so political uncertainty and the risks that entails in terms of tax and regulatory changes will no doubt be widely discussed.

Looking back on your board career, what's been a memorable challenge you've faced and how have you overcome it?

On reflection, perhaps the biggest challenge for me was making the transition from senior executive to NED in an industry that was new to me. Retaining a strategic focus when faced with so much new and often technical information was not always easy. My approach was to focus my contributions on those areas where I could clearly add value straight off, and to ask questions in and out of the board room. One of the most interesting challenges I have been involved with as a board director has been the appointment of a new CEO. I certainly feel like I learned a lot through that process.

And finally in your opinion, what are the top three traits all good directors share?

I've been very fortunate to work with some great directors. In my view they have all been diligent, constructive in their approach, and independent thinkers. ®

Healthcare Forum 2012

This year's Healthcare Forum was on 'Directors making reform a reality', hosted by Company Directors in September at the RACV Club in Melbourne.

Greg D'Arville FAICD, opened the forum and introduced international keynote speaker, Fred Lee, the award winning author of, *If Disney ran your hospital – 9 ½ things you would do differently.*

"...the similarities between Disney and hospitals – both provide an "experience," not just a service."

During his presentation, he gave a fascinating account of his experiences using examples from his work with Disney and as a senior-level hospital executive. Fred challenges the assumptions that have defined customer service in healthcare. He focused on the similarities between Disney and hospitals – both provide an "experience," not just a service. It shows how hospitals can emulate the strategies that earn Disney the trust and loyalty of not only their



Healthcare Forum 2012

fans, but also staff who are proud of their association with the brand.

Other guest speakers also brought similarly refreshing ideas to the forum. Shane Solomon, Chairman, Independent Hospital Pricing Authority (IHPA) spoke of the processes and rationale behind the decisions made by the IHPA on pricing reforms. He went into details on how Activity Based Funding 'ABF' impacted public, private and aged care facilities' ability to provide increased and improved services

to the community. The question was raised of whether proposed benefits, including improved transparency, strengthened incentives for efficiency, improved measurement of efficiencies and increased provision of services would ever become a reality?

With health reform firmly on the agenda, Dr Michael Smith, Clinical Director of Australian Commission on Safety and Quality Healthcare (ACSQH), discussed how the new national standards will aim to improve the quality

in healthcare. Michael gave an insight to the importance of the boards and directors responsibility in setting the scene and ensuring the successful implementation of these standards.

Our next series for Healthcare will be on 'Effective Stakeholder Engagement' on 16 November 2012. Don't miss your opportunity to take part in this event. [@](#)

Contact the Victorian Division t: 03 9425 4200, to book and register for upcoming events.



L-R: Ian Sanders GAICD, Michael Smith and Shane Solomon

The 6th Annual Fellows Dinner

On Wednesday 29 August 2012, the Victorian Division hosted the 6th Annual Fellows Dinner at the ANZ Pavilion, Arts Centre Melbourne. The night was a chance to celebrate the successes of some of the most influential leaders in Australia, along with recognizing the stature of our new Fellows. An excellent turnout came to hear a speech from the keynote speaker, John Ralph AC FAICD (Life), respected business icon known for his unmatched

contributions and dedication to Australia's leadership community. The Victorian Division Council also took the opportunity to announce the recipient of the 2012 Distinguished Fellows Award as Hugh Morgan AC FAICD. Hugh was recognised as an outstanding individual who has made significant contributions to the development of Victoria as a leading place to live and do business. [@](#)



Company Directors new Fellows 2012



Hugh Morgan FAICD and Vince Fitzgerald FAICD



Membership milestones July - September 2012

10 years membership

Mr Craig Allen MAICD
Managing Director
Austral Construction Pty Ltd

Ms Jenny Anderson FAICD
Principal
Mercer

Mr Scott Ayer FAICD
General Manager
HP Australia

Ms Jennifer Barbour MAICD
Director
Jenny Barbour IT and Project Recruitment

Ms Anne Barker MAICD
Managing Director
City West Water

Mr Terrence Benfold MAICD

Dr Colin Benjamin OAM FAICD
Director-General
Life Be in It International

Mr Ewart Blunt MAICD
Director
Education & Development Solutions

Dr Vernon Bowles FAICD
Consultant
Hatchtech Pty Ltd

Mr Justin Breeze FAICD
Executive Director
Breeze Consulting Pty Ltd

Ms Beverley Butler MAICD

Mr Michael Carley MAICD
Principal
Carley Advisory

Ms Molly Carlile FAICD
Manager
Palliative Care Services

Mrs Hilda Carmichael MAICD
Director
Ernst & Young

Dr Peter Chandra FAICD
Chief Executive Officer
Strategy4

Professor Robert Cowan FAICD
Chief Executive Officer/ Managing Director
The Hearing CRC Ltd and Hearworks Pty Ltd

Mr Rodney Dalglish MAICD
Chief Executive Officer
Variety Victoria the Children's Charity

Dr Jillian de Araugo FAICD
Principal Consultant
NB Consulting

Mr Michael De Giorgio MAICD
Head of Distribution
Australa
Chartis Australia Insurance Ltd

Mr Peter Dempsey MAICD

Mr Ian Desborough FAICD
Principal
IPD Communications

Mr Peter Dorling MAICD
Executive Director
Committee for Geelong

Mr Clive Duncan AAICD
General Manager
Bunnings Group Ltd

Ms Julie Eisenbise FAICD
Executive Director
RMIT

Ms Sylvia Falzon FAICD
Director
Perpetual Ltd

Ms Sally Freeman FAICD
Partner
KPMG

Air Vice-Marshal Norman Gray AM FAICD
Executive Director
Network Operations
Public Transport Victoria

Ms Susan Halliday MAICD
Chairperson
Caraniche Pty Ltd

Ms Michele Hamdorf MAICD
Founder and CEO
Lime Door Brands Pty Ltd

Dr John Harte FAICD
Principal
Integrity Governance

Mr Craig Hawke MAICD
Finance Manager
Australian Pharmaceutical Industries

Mrs Karen Hayes FAICD
Chief Executive Officer
Guide Dogs Victoria

Mr Philip Higgins MAICD
Chief Financial Officer
Ultradata Australia

Mr Leigh Hocking FAICD
Director
Magellan Consulting

Mr Andrew Horsfall FAICD
General Manager
Fujitsu Australia Ltd

Dr Mervyn Jacobson MAICD
Vice President Licensing
Genetic Technologies Ltd

Mr David Johnson FAICD
Finance Director
Mono Pumps (Aust) Pty Ltd

Mr David Kenvyn MAICD
Managing Director
Perigord HR Consultancy Pty Ltd

Mr Iain Kirkwood MAICD
Principal
Sandringham Group

Dr Heinz Kreutz MAICD
Director
City of Boroondara

Ms Cynthia Lahiff FAICD
General Manager Business Services
Victrack Access

Dr Andrew Lawrence MAICD
Director and Chairman
Imaging Independently

Mr Neil Laws MAICD
Manager
Kerleys Coastal Real Estate Pty Ltd

Ms Susan Lloyd FAICD
Principal Consultant
Lloyd Corporate Leadership Consultants

Mr John Maitland AM FAICD
Director/Chairman
Jonca Investments Pty Ltd

Mr Douglas Marshall FAICD
Director
Hunter Collins

Mr Brenton Martin MAICD

Ms Rosemary Martin MAICD
Director
Legal, Audit and Risk Department of Business and Innovation

Mr Bill May MAICD
Managing Director
UniGrain Pty Ltd

Mr Bruce McGowan FAICD
Chairman
Independent Lime and Cement Pty Ltd

Mr Rohan Mead MAICD
Group Managing Director
Australian Unity

Mr John Nathan MAICD
Director
MEGT Australia Ltd

Mr Jeff Norton FAICD
Director Boards
Building Commission

Mr Wynn Owen FAICD
Director
Gwynfi Pty Ltd

Mr Bojan Pajic FAICD
Managing Director
Purchasing Index Pty Ltd

Mr Steven Potts MAICD
General Manager
The Canopy Network

Mr Douglas Rathbone AM MAICD
Managing Director
Nufarm Ltd

Mr Donald Ripper MAICD
Director
Adult Community Education

Mr Clinton Rodda FAICD
Managing Director
Southern Rural Water

Mr Mark Ryan MAICD
Company Secretary
Loy Yang Power

Mr Peter Ryan MAICD
Director
PFR Consulting

Mr Alan Sargeant MAICD
Director
MEGT Australia Ltd

Dr Elaine Saunders FAICD
Managing Director
Blamey & Saunders Hearing Pty Ltd

Dr Jean-Pierre Scheerlinck FAICD
Director
Centre for Animal Biotechnology

Mr John Slattery MAICD

Ms Wendy Smith FAICD
Director
Victoria Teachers Mutual Bank

Mr Thomas Stianos FAICD
Chief Executive Officer
SMS Management & Technology Ltd

Mr Gary Stockman MAICD
Chief Financial Officer and Secretary
James and Son (Aust) Pty Ltd

Mr Ken Taylor FAICD

Mr Neil Toyne MAICD
Director
SkillsPlus Ltd

Mr Michael Tsotsos FAICD
Head of Regulatory Change Global Compliance
National Australia Bank

Ms Kim Wallace AAICD
Senior Human Resources Manager
Alcoa Australia Rolled Products

Mr Peter Watson MAICD
Director
InTalent Group Pty Ltd

Mr Lyndon Webb FAICD

Mr Nicholas Whitby MAICD
Managing Director
Grollo Leisure and Tourism

Mr Frank Whitford MAICD
Managing Director
Every Day Living

Mr David Windridge GAICD
Chief Executive Officer
MEGT Australia Ltd

Mr Gavan Wright GAICD

Mr Geoffrey Zarth MAICD
General Manager
Pro Golf Centres of Australia Pty Ltd

15 years membership

Mr Ken Barassi MAICD
Partner
Barassi & Co - Chartered Accountants

Mr Bruce Bell FAICD

Ms Fiona Bennett FAICD
Non Executive Director
Hills Industries Ltd

Mr Stephen Brain FAICD

Mr Noel Campbell FAICD
Director
Genetics Australia

Ms Robyn Charlwood MAICD
ANZ Trustees

Ms Christine Cussen GAICD
Chief Executive Officer
Smart Water Fund

Mr Lyn Davies FAICD
Chairman
Citywide Service Solutions

Ms Caryle Demarte PSM FAICD
Director
Yarra Valley Water Ltd

Mr Cam Emerson FAICD
Director
Transwest Haulage Pty Ltd

Mr Francis Galbally MAICD
Director
Southbank Capital Pty Ltd

Ms Lisa Gray MAICD
Group Executive Personal Banking
National Australia Bank

Mrs Kathy Grigg FAICD
Chairman
Co Invest Ltd

Mr Jeffrey Hanlon FAICD
Chief Financial Officer/Company Secretary
Future Fibre Technologies US Inc

Mrs Sally Hopwood GAICD
Senior Manager
Product Management, MLC

Mr Steve Howard MAICD

Mr Tony Kjar MAICD
Managing Director
Gibson Crest Pty Ltd

Ms Katarina Klaric GAICD
Principal Director
Stephens Lawyers & Consultants

Mr Garry Korn FAICD
Chief Executive Officer
Interflora Australia

Mr Maurice O'Shannassy MAICD
Managing Director

Mr Halyer Rayner FAICD
Business Manager
Sisters of St Joseph

Mr Tony Rogers MAICD
Director
Australian Securities Ltd

Mr John Smith PSM FAICD
Chief Executive Officer
West Wimmera Health Service

Mr Frank Swan FAICD
Chairman
Centacare Catholic Family Services

Mr Scott Tanner FAICD
Chief Executive
Bank of Melbourne

Dr Neale Taylor FAICD
Director
Oil & Gas Worx Pty Ltd

Mr Tony Warnock FAICD
Chief Executive Officer
Warnock Advisory

Mr Bryan Waters MAICD
Chairman
Staging Connections Group Ltd

Mr Mark White MAICD
Partner
Monahan & Rowell

Ms Karen Wood MAICD
Group Executive
BHP Billiton Ltd

20 years membership

Mr David Aitken FAICD
Director
The CASS Foundation Ltd

Mr Paul Barratt AO FAICD
Principal
CEO Collegiate Pty Ltd

Mr Anthony Beach MAICD
General Manager
Agility Services
Phase 10 Consulting

Mrs Nicole Birrell FAICD
Director
SMS Management & Technology

Mr Norman Branson FAICD
Chairman
Lysaght People Care

Mr Robin Burns FAICD
Managing Director
Equity Trustees Ltd

Mr Geoffrey Charters GAICD
Director
Blue Wattle Cornwall Pty Ltd

Mr Peter Cooper MAICD
Managing Director
Cooper Investors Pty Ltd

Mr Giuseppe De Simone FAICD
Non Executive Director
Metrocomp Pty Ltd

Mr Allan Fabry FAICD
Managing Director
Agio Shian International (Aust) Pty Ltd

Dr Richard Fox FAICD
Managing Director
McKinlay Fox Consulting Pty Ltd

Mr Stephen Fray FAICD
Managing Director
Mitek Australia Ltd

Dr Timothy Healey FAICD

Ms Avis Hunne FAICD
Group Director
ESP Tecforce

Mr Neil Jenkins FAICD
Managing Director
Eagle i Pty Ltd

Mr Patrick Kasso MAICD
Director
Rocks Plus Pty Ltd

Mr Michael Kelson FAICD
Chairman
Freelance Global Ltd

Mr Robert Lorraine FAICD
Director
Chequered Flag Sales and Marketing

Ms Tina McMeckan FAICD
Executive Director
Riverside Australia

Mr Russell Munday MAICD
Director
Munday Wilkinson Pty Ltd

Mr David Neufeld GAICD
Chief Financial Officer

Mr Garry Oliver FAICD
Chairman
Fitzroy-Carlton Community Credit Co-op

Mr Ian Reynolds AM FAICD
Chairman
CEM International Pty Ltd

Mr Kevin Roache FAICD
Partner
Coulter Roache Lawyers

Mr Michael Royal MAICD
Managing Director
BIR Pty Ltd

Mr Phillip Rundle GAICD
Partner
Grant Thornton

Mr Rob Skinner MAICD
Professorial Fellow
Centre for Water Sensitive Cities (Monash University)

Dr John Stephens FAICD
Chief Executive Officer
Greyhound Racing Victoria

Mr Edward Stockdale FAICD
Chief Operating Officer
Safetrac Pty Ltd

Mr Ian Turner MAICD
Director
Turneround Pty Ltd

Mr Duncan Waddell FAICD
Managing Director
F M Intelligence Pty Ltd

Mr Michael Wheatley FAICD
Director
Esaress Australia Pty Ltd

Mrs Helen Woods FAICD
Director
The Strategy Team Pty Ltd

25 years membership

Mr Chris Carlile FAICD

Mr Russell Malishev FAICD
MD
Malishev Group Pty Ltd

Mr Ian Renard AM FAICD
Director
CSL Ltd

Mr John Scott MAICD

30 years membership

Mr Peter Daly AM FAICD
Chairman
Insurance Ombudsman Service

35 years membership

Mr Arthur O'Keefe FAICD
Managing Director
Liquor Industry Consultants of Australia

Mr Peter Lawrence FAICD
Director
Bell Asset Management Ltd

45 years membership

Dr Walter Uhlenbruch AO FAICD
Director / Honorary Chairman
Hella Asia Pacific Pty Ltd



Regional round up - Warrnambool

Professor Rob Wallis FAICD
Chair
Warrnambool Regional Committee

"We have a small but active Committee that promotes a range of activities..."

The Warrnambool region has developed steadily from its origins in 2007 and reflects the healthy growth seen across regional Victoria in the past year. Membership is spread evenly between directors of government organisations (36%), small to medium enterprises (18%), large organisations (16%) and small ones (14%).

We have a small but active Committee that promotes a range of activities, some of which are highly relevant to the south-west of the State while others are more generic that have been

successfully run elsewhere. We have hosted a number of valuable events in 2012 which have included:

- Big Issues for 2012 Leaders Luncheon featured senior managers from SW Healthcare, Warrnambool City Council and SED Consulting as panellists.
- Directors Breakfast with Susan Pascoe AM FAICD, Interim Commissioner of the Australian Charities and Not-for-Profit Commission, who provided an excellent briefing on the impending Not-for-Profits reforms. Not-for-Profit organisations are very important in Warrnambool which is the major service centre for western Victoria.
- Leaders Luncheon with Brian Cook MAICD, CEO of Geelong Football Club who shared his insights on running a successful AFL Club, stressing the importance of ethics, good leadership and sound management.



Directors breakfast with Susan Pascoe AM FAICD

- Our most recent function with Wayne Harrison FAICD, Principal of Pathfinders Downunder on how to have a constructive conversation in the boardroom, challenged us all. Wayne's clever involvement of the participants made his presentation highly relevant and of great practical value.

I have been encouraged by the above activities and the strong increase in interest of governance in the region. I look forward to seeing what is in store for 2013. @

Upcoming Regional Events

Wednesday 31 October

Regional Essential Directors Update:12 Gippsland

Tuesday 13 November

Ballarat End of Year Leaders Luncheon with Jane Harvey FAICD

Thursday 6 December

Bendigo End of Year Leaders Luncheon with Peter Hay FAICD



Wayne Harrison FAICD



Leaders Luncheon with Brian Cook MAICD

The key to unlocking your director potential

Regional Company Directors Courses 2013

Whether you're looking to establish your career as a director, enhance your existing director status or expand your knowledge of governance, the Company Directors Course is the course for you.

Shepparton 20 March Bendigo 13 May Warrnambool 19 August Geelong 30 September



Enrol now w:companydirectors.com.au **t:03 9245 4200**

**AUSTRALIAN INSTITUTE
of COMPANY DIRECTORS**

*All the above 2013 Company Directors Courses run for five consecutive Mondays